Rationale for IBC

Rajeswari Sengupta IGIDR

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Outline

- Why reforms?
- What is wrong with the present framework?
- What are the features of a sound approach?

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- As India endeavours to revive and sustain its high growth rate, it is important that a favourable environment be created for fostering business.
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 - There is no well developed corporate bond market.
 - Banks and FIs are the dominant sources of debt financing for enterprises.
 - There is an inherent bias towards secured credit.



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 - Financial rearrangement may earn the creditors a higher economic value than shutting down the enterprise.
 - An enterprise facing a business failure is considered unviable.
 - Cost of financial rearrangement is higher than the NPV of future expected cash flows.
 - The enterprise should be shut down as soon as possible.

- A sound bankruptcy process helps creditors and debtors assess viability of the enterprise.
- Take quick decisions on whether the entity is facing financial failure or business failure and resolve accordingly.
- This is important to allow both parties to realise the maximum value of the business in the insolvency.
 - This is non-existent in India.

What is wrong with the present framework?

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- Capital and labour get interminably stuck.
- Estimated recovery rate is as low as 20%.

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- Differential empowerment of different classes of creditors under various laws and regulations.
 - Some debtors were empowered under SICA, 1985.
 - Some secured creditors were empowered under RDDBFI and SARFAESI Acts.
 - Unsecured creditors get left behind.

What are the features of a sound approach?

1. Systemic reform

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- Multiplicity of laws and jurisdiction forums has led to chaos in the current framework.
- All existing laws need to be repealed to give way to a single, coherent approach.
- Insolvency and Bankruptcy Code (IBC) seeks to replace all existing laws on the subject.

2. Debt and equity contract

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- When a firm defaults, control should transfer to the debt holders.
- The notion of 'divine right of promoters' in a limited liability context needs to end.

3. Organisational capital

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- Firms contain organisational capital.
- Rushing too quickly into liquidation can destroy value.
 - It is not the job of the State to decide whether a firm should be preserved as a going concern or liquidated.
 - This is a commercial decision to be taken by concerned parties.

4. Liquidation

- Creditors collectively decide whether the firm is commercially viable and can be saved as a going concern.
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- Liquidation process entails a clear list of payment priorities.

5. Judiciary

- Primary role is to ensure that the law is followed during the conduct of the proceedings.
- Judiciary should not get involved in commercial decisions.

6. Timeliness

- The entire resolution process must work within well-defined timelines to ensure swift decision making.
- Delays are extremely costly for the society.
- Regulated professionals (IPs) and information utilities (IUs) should be used to minimize delays.

Conclusion



YOU REALIZE THAT NOTHING IS AS CLEAR AND SIMPLE AS IT FIRST APPEARS. ULTIMATELY, KNOWLEDGE IS PARALYZING.





BEING A MAN OF ACTION, I CAN'T AFFORD TO TAKE THAT RISK.



Thank you.